

Investor Update – Q4 FY14 (January – March 2014)





Brand Business Highlights

Growth and Expansion

Opened 3 Exclusive Brand Outlets (EBOs) expanding presence in new cities including
 Thrissur (Kerala), Ganganagar (Rajasthan), Warangal (Andhra Pradesh)

Brand Initiatives

- Jealous 21 launched an exclusive line of fashion accessories designed by the popular accessories brand Ayesha
 - The collection includes neckpieces, bracelets rings, earrings, belts, scarves, tattoos,
 hair accessories, nail stickers and many more
 - Available across all exclusive Jealous 21 outlets, on www.eshop.jealous21.com and across all Centrals
- Converse teamed up with an indie culture platform NH7 to send one Indian band to New York to record at the Converse Rubber Tracks studio in Brooklyn!
 - This collaboration will provide a platform for independent bands to emerge, perform and record and subsequently release their music to reach wider audiences
- Manchester United, the clothing and apparel store, gave its fans and customers a reason to cheer for. It displayed the English Premier League trophy which Manchester United won for a record 20th time at its Malad store in Inorbit Mall, Mumbai, DLF Place and Saket in Delhi
 - Fans also got an opportunity to meet legendary striker Dwight Yorke









Retail Business Highlights

Retail Presence:

- Operates 4.48 million square feet of retail space across fashion formats
 - Added ~0.07million sq ft of gross space during the quarter

New Store Openings:

- Central opened its fifth store in Mumbai at Neptune Mall, Bhandup taking the overall store count goes up to 25
- aLL established its presence in in Hubli (Karnataka) with its first store in the city
 - Also expanded its presence in existing cities with the 3rd Bangalore store, 2nd Kolkata store and 10th Mumbai store
- Planet Sports strengthened its presence by opening its 9th Mumbai store and 6th Pune store
 - o Entered Kanpur with its first Planet Sports store

Other Highlights

- In March, Central launched its Spring Summer Fashion 2014 collection
 - The line for women has a special focus on dresses, Palazzos and Harem pants
 - In ethnic wear, the mood and the colors are influenced by Sicilian folk art, tribal, desi tadka and more
 - In casual menswear, solid shirts are the flavor of the season supported by chinos and shorts and paired with boat shoes and loafers
 - Men's formal wear collection sports solid shirts with slim fit trousers and Brogues or monk straps with slim belts complete the look







Growing pan – India footprint across formats



Store Network as of 31st March 2014				
		Retail space		
Format	# of stores	(mn sq ft)		
Central	25	2.68		
Brand Factory	38	1.28		
Planet Sports	47	0.21		
aLL	34	0.05		
EBOs and Others	183	0.25		
Grand Total	327	4.48		

Stores Opened During the quarter						
Format	Date of opening	Sq. Ft.	Location			
Central	24-Jan-14	51,150	Mumbai			
Planet Sports	1-Jan-14	1,100	Mumbai			
	5-Jan-14	2,009	Pune			
	24-Jan-14	2,172	Kanpur			
aLL	3-Jan-14	970	Hubli			
	10-Jan-14	875	Bangalore			
	18-Jan-14	825	Kolkata			
	14-Mar-14	2,343	Mumbai			



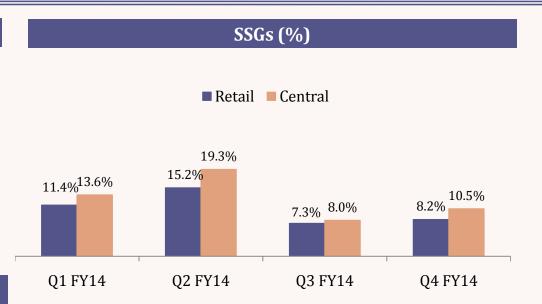
Financial snapshot

Financial Highlights

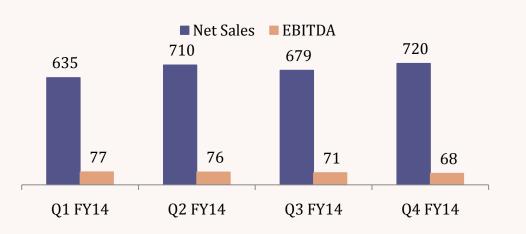
- During the quarter, the company reported SSGs of 10.5% for the Central format and 8.2% for the entire retail business
- Q4 FY14 being an EOSS quarter, the company witnessed gross margins of 37.8% compared to 39.7% in Q3 FY14
 - \circ The company also witnessed higher operating cost due to ~ 0.51 million sq ft addition during H2 FY 14 quarter
 - Going forward, the new stores are expected to add to the growth and profitability of the company

Corporate Actions

- On 3rd May 2014, the Board of Directors approved a preferential issue by the company of securities aggregating to approximately Rs. 300 cr to a group of investors comprising of PremjiInvest and promoters of the company
 - \circ The preferential allotment is subject to shareholder's approval and an EGM has been convened by the company on 31^{st} May 2014
- On 30th April 2014, the company announced allotment of 1,61,332 Equity shares of Rs. 2/- each to eligible employee(s) upon their exercise of stock option under Employee Stock Option Scheme (ESOS -2013)
 - Upon such allotment, the paid-up equity capital of the Company stands increased to Rs. 30.92cr divided into 15.46cr Equity Shares of Rs. 2/- each









Financial performance - Standalone

Income Statement (₹ cr.)	Quarter ended				Year ended
Particulars -	Q4 FY14	Q3 FY14	Q2 FY14	Q1 FY14	FY 2014
Net Sales	701	659	690	611	2,661
Other Operating Income	19	20	20	24	83
Total Income from Operations	720	679	710	635	2,744
COGS	447	409	449	392	1,697
Gross Profit	272	270	261	244	1,047
Gross Margin %	37.8%	39.7%	36.8%	38.3%	38.2%
Employee Benefits Expense	38	34	30	27	129
Rent including Lease Rental	78	75	71	67	292
Other Expenditures	88	89	84	73	334
Total Expenditure	204	198	186	167	755
EBITDA	68	71	76	77	292
EBITDA Margin %	9.4%	10.5%	10.7%	12.1%	10.6%
Other Income	0	140	155	1	296
Other Income	0	0	1	1	2
Profit from sale of investment	0	139	190	0	330
Service Tax Liability	0	0	36	0	36
Depreciation	302	29	27	27	385
EBIT	-234	182	204	51	203
Finance Costs	39	42	42	40	163
PBT	-273	141	161	11	40
Exceptional Items	-6	0	0	0	-6
Tax expense	-92	47	52	4	11
Net profit	-187	93	109	8	23

Depreciation:

• During the quarter, the company provided depreciation on the basis of estimate useful life of the fixed assets instead of rates prescribed in schedule XIV of Companies Act. Accordingly extra depreciation of Rs. 269.79 cr has been provided in the current quarter.

Note: Standalone results do not include investee companies –Turtle, Clarks, Celio, Holii, Mineral, Famozi, Tresmode etc. Year ending for FLFL will be 31st March.

Exceptional Item represent the Loss of certain inventory from fire in one of its distribution centre for which company has lodged the claim with insurance company, and the assessment by the insurance company is under process.



FLF Financial performance - Standalone

Balance Sheet (₹ cr.)	As of date		
Particulars	31-Mar-14	30-Sep-13	
Total - Shareholders' Funds	1,291	1,390	
Non-Current Liabilities			
Long-Term Borrowings	1,264	935	
Deferred Tax Liability (Net)	64	50	
Other Long Term Liability	252		
Long-Term Provisions	5	4	
Total - Non Current Liabilities	1,586	989	
Current Liabilities			
Short-Term Borrowings	78	355	
Trade Payables	835	548	
Other Current Liabilities	142	191	
Short Term Provisions	8	60	
Total - Current Liabilities	1,063	1,154	
TOTAL - EQUITY AND LIABILITIES	3,940	3,534	
Assets			
Fixed Assets	1,339	1,380	
Long-Term Loans and Advances	329	277	
Total - Non Current Assets	1,668	1,656	
Current Assets			
Curent Investment	379	133	
Inventories	1,024	1,132	
Trade Receivables	263	222	
Cash and Bank Balances	271	47	
Short-Term Loans and Advances	267	344	
Other Current Assets	68	0	
Total -Current Assets	2,272	1,877	
TOTAL - ASSETS	3,940	3,534	

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